



TALLINN UNIVERSITY OF
TECHNOLOGY



Information and Cyber Security Assurance in Organisations

ITX8090

VI



Lectures

- 05.09.2017 at 12.00-15.15 ICT 312 (introduction)
- 12.09.2017 at 12.00-15.15 self study (roles)
- 19.09.2017 at 12.00-15.15 ICT 312 (business processes)
- 26.09.2017 at 12.00-15.15 ICT 312 (asset list, valuation)
- 03.10.2017 at 12.00-15.15 self study (OCTAVE)
- 10.10.2017 at 12.00-15.15 ICT 312 (risk assessment)
- 17.10.2017 at 12.00-15.15 ICT 312 (risk+control, bow tie)
- 24.10.2017 at 12.00-15.15 ICT 312 (infosecurity controls)
- 31.10.2017 at 12.00-15.15 self study (security metrics)
- 07.11.2017 at 12.00-15.15 ICT 312 (cybersecurity controls)
- 14.11.2017 at 12.00-15.15 self study (COBIT)
- 21.11.2017 at 12.00-15.15 ICT 312 (audit)
- 28.11.2017 at 12.00-15.15 ICT 312 (continuity)
- 05.12.2017 at 12.00-15.15 seminar
- 12.12.2017 at 12.00-15.15 seminar
- 19.12.2017 at 12.00-15.15 seminar
- 26.12.2017 at 12.00-15.15 seminar?



Practical info

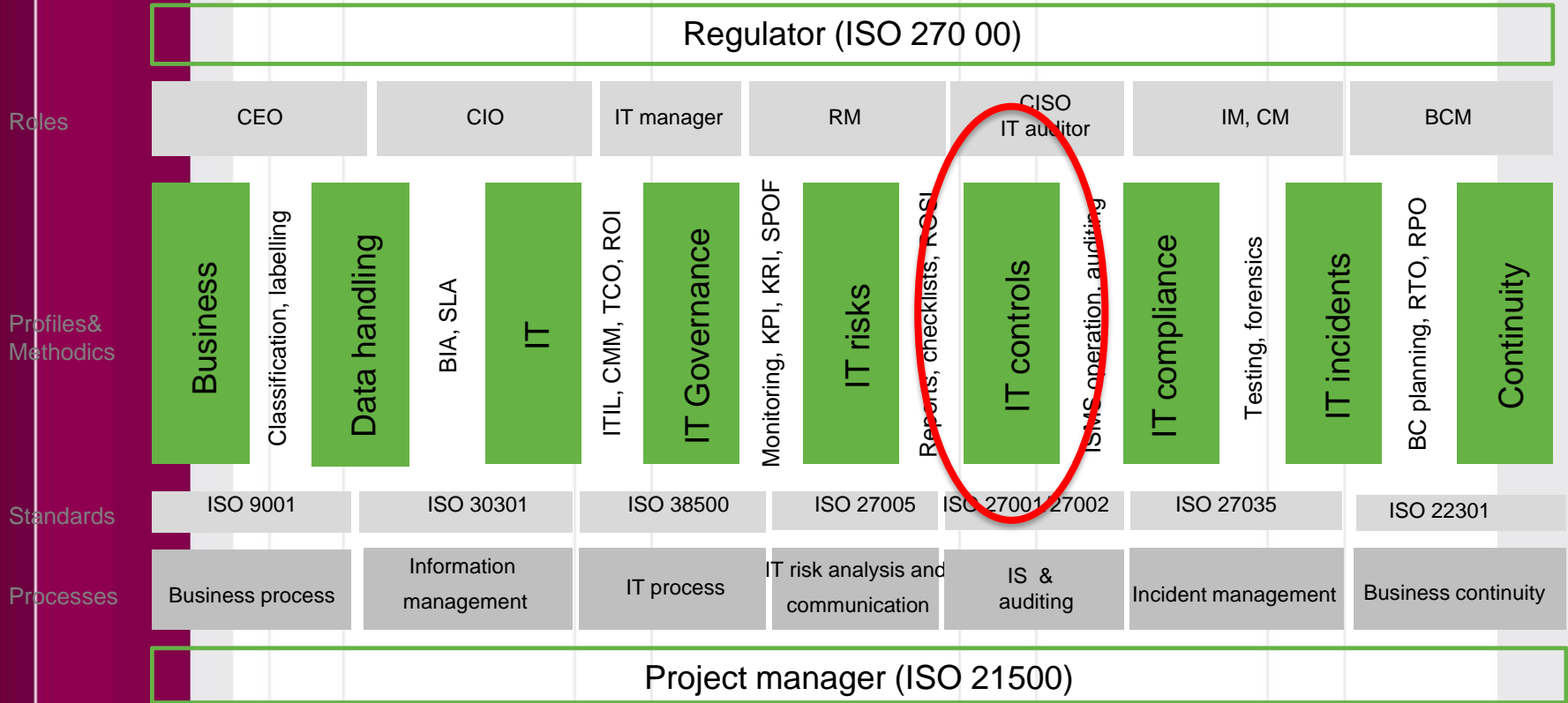
Updates in course page

<https://courses.cs.ttu.ee/pages/ITX8090>



IT risk and control concept

Legal obligations for IT security, data protection, business continuity, and internal goals



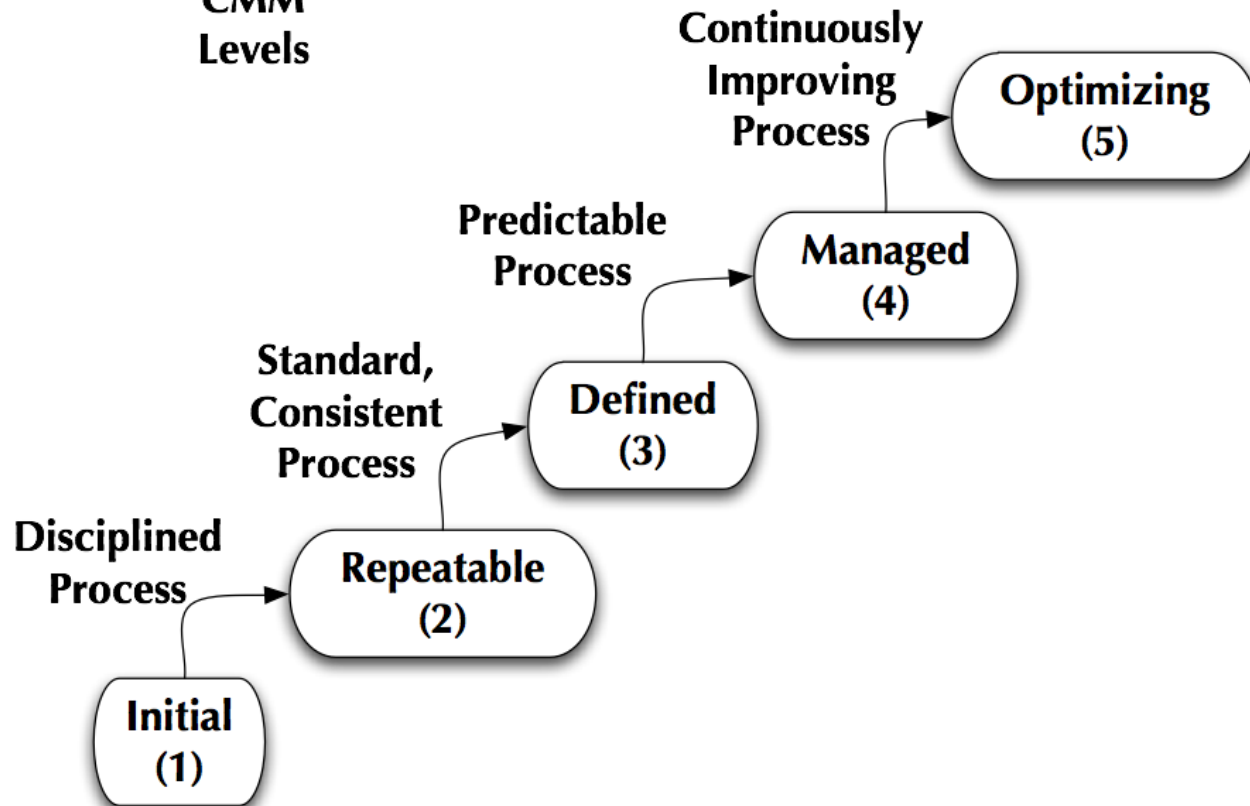
Project manager (ISO 21500)

IT, risk, information security and business continuity management actions



CMM

CMM
Levels





Process meaning

Initial (chaotic, ad hoc, individual heroics) - the starting point for use of a new or undocumented repeat process.

Repeatable - the process is at least documented sufficiently such that repeating the same steps may be attempted.

Defined - the process is defined/confirmed as a standard business process.

Managed - the process is quantitatively managed in accordance with agreed-upon metrics.

Optimizing - process management includes deliberate process optimization/improvement.



Level 1 - Initial (Chaotic)

It is characteristic of processes at this level that they are (typically) undocumented and in a state of dynamic change, tending to be driven in an ad hoc, uncontrolled and reactive manner by users or events. This provides a chaotic or unstable environment for the processes.



Level 2 - Repeatable

It is characteristic of processes at this level that some processes are repeatable, possibly with consistent results. Process discipline is unlikely to be rigorous, but where it exists it may help to ensure that existing processes are maintained during times of stress.



Level 3 - Defined

It is characteristic of processes at this level that there are sets of defined and documented standard processes established and subject to some degree of improvement over time. These standard processes are in place (i.e., they are the AS-IS processes) and used to establish consistency of process performance across the organization.



Level 4 - Managed

It is characteristic of processes at this level that, using process metrics, management can effectively control the AS-IS process. In particular, management can identify ways to adjust and adapt the process to particular projects without measurable losses of quality or deviations from specifications. Process Capability is established from this level.

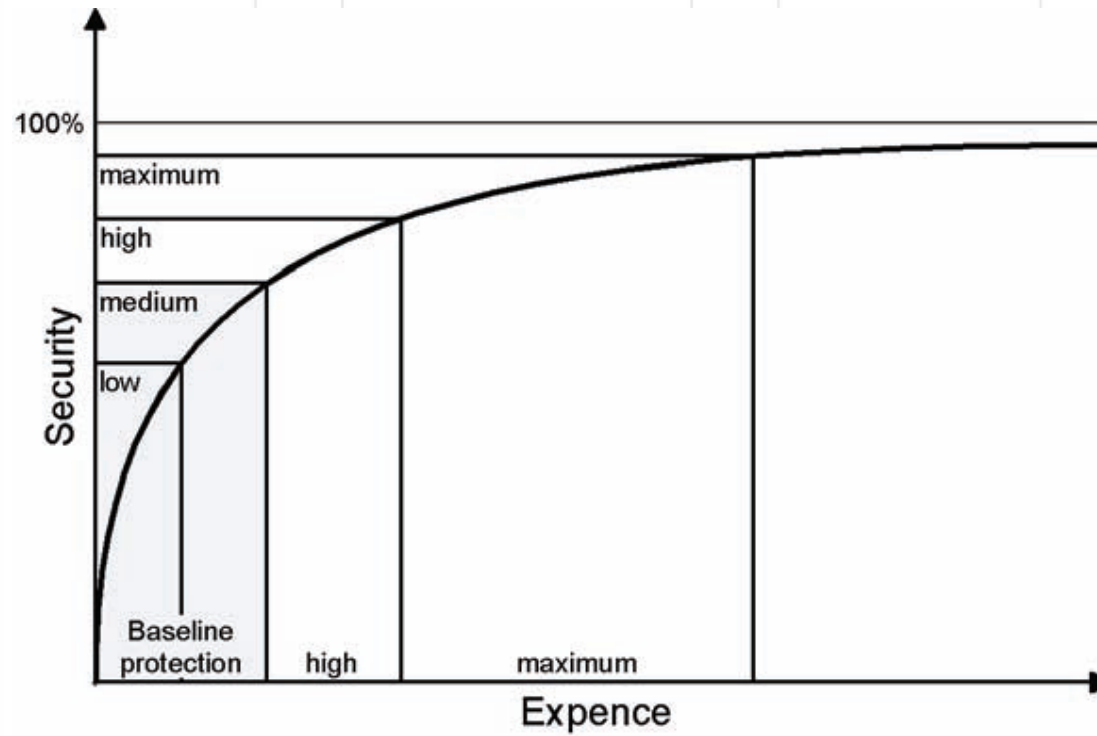


Level 5 - Optimizing

It is a characteristic of processes at this level that the focus is on continually improving process performance through both incremental and innovative technological changes/improvements.



Security expences





Risk assurance

1. Agree approach to risk management
2. Degree of assurance required
3. Conduct risk assessment
4. Ensure those involved understand the methodology to ensure comparable and reproducible results
5. Manage risk to level of assurance required using controls



Need for ISMS

Some driving questions

- Do you have information you rely on or which needs to be kept confidential (business secrecy)?
- Do you collect personal information? (customers and/or employees)
- Does your business rely on IT for daily activities?
- Does anyone need confidence in your information handling measures?
- Can you afford reputation damage because of security incident?



ISMS

Management system for IS

- satisfy the information security requirements of customers and other stakeholders;
- improve an organization's plans and activities;
- meet the organization's information security objectives;
- comply with regulations, legislation and industry mandates; and
- manage information assets in an organized way that facilitates continual improvement and adjustment to current organisational goals.

/ISO 27000:2014, section 3.2.5/



IS controls

Controls implementation

- requirements and constraints of national and international legislation and regulations;
- organizational objectives;
- operational requirements and constraints;
- their cost of implementation and operation in relation to the risks being reduced, and remaining proportional to the organization's requirements and constraints;

/ISO 27000:2014, section 3.5.5/



IS controls

- they should be implemented to monitor, evaluate and improve the efficiency and effectiveness of information security controls to support the organization's aims
- the selection and implementation of controls should be documented within a statement of applicability to assist with compliance requirements
- the need to balance the investment in implementation and operation of controls against the loss likely to result from information security incidents

/ISO 27000:2014, section 3.5.5/



Terms

Control

- measure that is modifying risk (controls include any process, policy, device, practice, or other actions which modify risk)

Control objective

- statement describing what is to be achieved as a result of implementing controls



Standards

ISO/IEC 27000:2014

Information Security Management Systems
(ISMS) Overview and Vocabulary

ISO/IEC 27001:2013

Specification for ISMS

ISO/IEC 27002:2013

code of practice for information security
controls



27001

...

4. Context of organisation
5. Leadership
6. Planning
7. Support
8. Operation
9. Performance evaluation
10. Continual improvement

...



ISMS success

- awareness of the need for information security;
- assignment of responsibility for information security;
- incorporating management commitment and the interests of stakeholders;
- enhancing societal values;
- risk assessments determining appropriate controls to reach acceptable levels of risk;

/ISO 27000:2014, section 3.2.1/



ISMS success

- security incorporated as an essential element of information networks and systems;
- active prevention and detection of information security incidents;
- ensuring a comprehensive approach to information security management; and
- continual reassessment of information security and making of modifications as appropriate

/ISO 27000:2014, section 3.2.1/



Organization

- Management owns information security, approves the policy
- Departments are responsible for their own processes, risks and countermeasures
- Everyone has a role with respect to the Organisation's information security stance
- Project team coordinate tasks to deliver project
- Risk assessors and project team identify and evaluate risks
- Risk owners coordinate controls to mitigate risks and accept residual risk



Roles

RASCI

- Responsible
- Accountable
- Supportive
- Consulted
- Informed



RASCI

Section of ISO/IEC 27002:2013		Asset Owners	Staff	CEO	Executive	Steering	IS manager	OP	HR	Proc	Compliance	Fin	Facilities	CIO	R&D
R = Responsible A = Accountable S = Supportive C = Consulted I = Informed															
5 Information security policies															
5.1.1	Policies for information security	C	I	C	A	S	R	S	C	S	C	C	C	S	C
5.1.2	Review of the policies for information security	C		S	A	R	S	C	S	S	S	S	C	S	S
6 Organizing information security															
6.1.1	Information security roles and responsibilities	A	I		R	S	C		C		C			C	C
6.1.2	Segregation of duties	A	I		C	R	C							C	
6.1.3	Contact with authorities	A			C	S	S				R				
6.1.4	Contact with special interest groups	A			C	C	R				S			S	
6.1.5	Information security in project management	A			C	R	S							S	
6.2.1	Mobile device policy	A	I		C	R	S	C						C	
6.2.2	Teleworking	A	I		R	S	C	C						C	



Documentation

Documents Required by ISO27001

Scope, Information security policy, Information security risk assessment process, Information security risk treatment Process, Statement of Applicability, Information security objectives, Evidence of competence, That 'determined by the organization as being necessary for the effectiveness of the information security management system', The extent necessary to have confidence that the processes required for operational planning and control have been carried out as planned.



Documentation

Results of information security risk Assessments, Results of information security risk treatment, Evidence of the information security performance monitoring and measurement results, Internal audit programme(s) and the audit results, *Internal audit procedure*, Evidence of the results of management reviews, Evidence of the nature of the nonconformities and any subsequent actions taken, and the results of any corrective actions.



Hierarchy

Policy (why and aim)

Manual, statement of applicability

Procedures (who, what, where and when)

Work instructions and training documents (how)

forms, records forms, records forms, records, forms



Scope

Who requires what assurance?

- Processes involved;
- Assets used in those processes;
- Where else are those assets used/accessed from?
- Include in considerations:
 - All sites;
 - All staff;
 - All time.



Leadership

Top management leadership and commitment

1. Ensuring information security policy and objectives are established and are compatible with strategic direction;
2. Ensuring integration of ISMS into organization's processes;
3. Ensuring resources needed for ISMS are available;
4. Communicating importance of effective information security management and of conforming to ISMS;
5. Ensuring the ISMS achieves its intended outcome(s);
6. Directing and supporting persons to contribute to the effectiveness of the ISMS;
7. Promoting continual improvement;
8. Supporting other relevant management roles to demonstrate their leadership as it applies to their areas of responsibility.



IS objectives

Set information security objectives:

1. Consistent with the information security policy;
2. Be measurable;
3. Take into account applicable information security requirements, and results from risk assessment and risk treatment;
4. Be communicated;
5. Be updated as appropriate.



IS objectives

When planning security objectives:

1. What will be done?
2. What resources will be required?
3. Who will be responsible?
4. When it will be completed?
5. How the results will be evaluated?



Controls classification

	Preventive	Detective	Corrective
Physical	X	X	X
Technical	X	X	X
Organizational	X	X	X



IS controls

A.5 Information security policies

A.5.1 Management direction for information security

A.5.1.1 Policies for information security

A.5.1.2 Review of the policies for information security



IS controls

A.6 Organization of information security

A.6.1 Internal organization

A.6.1.1 Information security roles and responsibilities

A.6.1.2 Segregation of duties

A.6.1.3 Contact with authorities

A.6.1.4 Contact with special interest groups

A.6.1.5 Information security in project management

A.6.2 Mobile devices and teleworking

A.6.2.1 Mobile device policy

A.6.2.2 Teleworking



IS controls

A.7 Human resource security

A.7.1 Prior to employment

A.7.1.1 Screening

A.7.1.2 Terms and conditions of employment

A.7.2 During employment

A.7.2.1 Management responsibilities

A.7.2.2 Information security awareness, education
and training

A.7.2.3 Disciplinary process

A.7.3 Termination and change of employment

A.7.3.1 Termination or change of employment
responsibilities



IS controls

A.8 Asset management

A.8.1 Responsibility for assets

A.8.1.1 Inventory of assets

A.8.1.2 Ownership of assets

A.8.1.3 Acceptable use of assets

A.8.1.4 Return of assets

A.8.2 Information classification

A.8.2.1 Classification of information

A.8.2.2 Labelling of information

A.8.2.3 Handling of assets

A.8.3 Media handling

A.8.3.1 Management of removable media

A.8.3.2 Disposal of media

A.8.3.3 Physical media transfer



IS controls

A.9 Access control

A.9.1 Business requirements of access control

A.9.1.1 Access control policy

A.9.1.2 Access to networks and network services

A.9.2 User access management

A.9.2.1 User registration and de-registration

A.9.2.2 User access provisioning

A.9.2.3 Management of privileged access rights

A.9.2.4 Management of secret authentication
information of users

A.9.2.5 Review of user access rights

A.9.2.6 Removal or adjustment of access rights



IS controls

A.9.3 User responsibilities

A.9.3.1 Use of secret authentication
Information

A.9.4 System and application access control

A.9.4.1 Information access restriction

A.9.4.2 Secure log-on procedures

A.9.4.3 Password management system

A.9.4.4 Use of privileged utility programs

A.9.4.5 Access control to programm source
code



IS controls

A.10 Cryptography

A.10.1 Cryptographic controls

A.10.1.1 Policy on the use of
cryptographic controls

A.10.1.2 Key management



IS controls

A.11 Physical and environmental security

A.11.1 Secure areas

A.11.1.1 Physical security perimeter

A.11.1.2 Physical entry controls

A.11.1.3 Securing offices, rooms and facilities

A.11.1.4 Protecting against external and environmental threats

A.11.1.5 Working in secure areas

A.11.1.6 Delivery and loading areas



IS controls

A.11.2 Equipment

A.11.2.1 Equipment siting and protection

A.11.2.2 Supporting utilities

A.11.2.3 Cabling security

A.11.2.4 Equipment maintenance

A.11.2.5 Removal of assets

A.11.2.6 Security of equipment and assets off-premises

A.11.2.7 Secure disposal or reuse of equipment

A.11.2.8 Unattended user equipment

A.11.2.9 Clear desk and clear screen policy



IS controls

A.12 Operations security

A.12.1 Operational procedures and responsibilities

A.12.1.1 Documented operating procedures

A.12.1.2 Change management

A.12.1.3 Capacity management

A.12.1.4 Separation of development, testing and operational environments



IS controls

A.12.2 Protection from malware

A.12.2.1 Controls against malware

A.12.3 Backup

A.12.3.1 Information backup

A.12.4 Logging and monitoring

A.12.4.1 Event logging

A.12.4.2 Protection of log information

A.12.4.3 Administrator and operator logs

A.12.4.4 Clock synchronisation



IS controls

A.12.5 Control of operational software

A.12.5.1 Installation of software on operational systems

A.12.6 Technical vulnerability management

A.12.6.1 Management of technical vulnerabilities

A.12.6.2 Restrictions on software installation

A.12.7 Information systems audit considerations

A.12.7.1 Information systems audit controls



IS controls

A.13 Communications security

A.13.1 Network security management

A.13.1.1 Network controls

A.13.1.2 Security of network services

A.13.1.3 Segregation in networks

A.13.2 Information transfer

A.13.2.1 Information transfer policies and procedures

A.13.2.2 Agreements on information transfer

A.13.2.3 Electronic messaging

A.13.2.4 Confidentiality or nondisclosure agreements



IS controls

A.14 System acquisition, development and maintenance

A.14.1 Security requirements of information systems

A.14.1.1 Information security requirements analysis and specification

A.14.1.2 Securing application services on public networks

A.14.1.3 Protecting application services transactions



IS controls

A.14.2 Security in development and support processes

- A.14.2.1 Secure development policy
- A.14.2.2 System change control procedures
- A.14.2.3 Technical review of applications after operating platform changes
- A.14.2.4 Restrictions on changes to software packages
- A.14.2.5 Secure system engineering principles
- A.14.2.6 Secure development environment
- A.14.2.7 Outsourced development
- A.14.2.8 System security testing
- A.14.2.9 System acceptance testing

A.14.3 Test data

- A.14.3.1 Protection of test data



IS controls

A.15 Supplier relationships

A.15.1 Information security in supplier relationships

A.15.1.1 Information security policy for supplier relationships

A.15.1.2 Addressing security within supplier agreements

A.15.1.3 Information and communication technology supply chain

A.15.2 Supplier service delivery management

A.15.2.1 Monitoring and review of supplier services

A.15.2.2 Managing changes to supplier services



IS controls

A.16 Information security incident management

A.16.1 Management of information security incidents and improvements

A.16.1.1 Responsibilities and procedures

A.16.1.2 Reporting information security events

A.16.1.3 Reporting information security weaknesses

A.16.1.4 Assessment of and decision on information security events

A.16.1.5 Response to information security incidents

A.16.1.6 Learning from information security incidents

A.16.1.7 Collection of evidence



IS controls

A.17 Information security aspects of business continuity management

A.17.1 Information security continuity

A.17.1.1 Planning information security continuity

A.17.1.2 Implementing information security continuity

A.17.1.3 Verify, review and evaluate information security continuity

A.17.2 Redundancies

A.17.2.1 Availability of information processing facilities



IS controls

A.18 Compliance

A.18.1 Compliance with legal and contractual requirements

A.18.1.1 Identification of applicable legislation and contractual requirements

A.18.1.2 Intellectual property rights

A.18.1.3 Protection of records

A.18.1.4 Privacy and protection of personally identifiable information

A.18.1.5 Regulation of cryptographic controls



IS controls

A.18.2 Information security reviews

A.18.2.1 Independent review of information security

A.18.2.2 Compliance with security policies and standards

A.18.2.3 Technical compliance review



Controls planning

	Critical	Important	Less important
Cheap	1		
Expensive			
Very expensive			

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